# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

**CURRENT REPORT** Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 6, 2025



# Energy Recovery, Inc. (Exact Name of Registrant as Specified in its Charter)

001-34112 Delaware

(State or Other Jurisdiction of Incorporation)

(Commission File Number)

01-0616867 (I.R.S. Employer Identification No.)

1717 Doolittle Dr., San Leandro, CA 94577 (Address of Principal Executive Offices) (Zip Code)

510-483-7370 (Registrant's telephone number, including area code)

Not applicable

(Former Name or Former Address, if Changed Since Last Report)

| Check | the appropriate box below if the Form 8-K filing is intended to sim  | ultaneously satisfy the filing obligation of the regi | strant under any of the following provisions:   |
|-------|--|---|---|
|       | Written communications pursuant to Rule 425 under the Securities   | Act (17 CFR 230.425)                                  |   |
|       | Soliciting material pursuant to Rule 14a-12 under the Exchange Ac  | et (17 CFR 240.14a-12)                                |   |
|       | Pre-commencement communications pursuant to Rule 14d-2(b) un   | der the Exchange Act (17 CFR 240.14d-2(b))            |   |
|       | Pre-commencement communications pursuant to Rule 13e-4(c) un   | der the Exchange Act (17 CFR 240.13e-4(c))            |   |
| Secur | ities registered pursuant to Section 12(b) of the Act:   |   |   |
|       | Title of each class  | Trading Symbol  | Name of each exchange on which registered   |
|       | Common Stock, \$0.001 par value per share  | ERII  | The Nasdaq Stock Market LLC   |
| Emerg | ate by check mark whether the registrant is an emerging growth company ging growth company == emerging growth company, indicate by check mark if the registrant haded pursuant to Section 13(a) of the Exchange Act. |   | of 1933 or Rule 12b-2 of the Securities Exchange Act of 1934.  d for complying with any new or revised financial accounting standards |
|       |  |   |   |
|       |  |   |   |
|       |  |   |   |
|       |  |   |   |

#### Item 2.02 Results of Operations and Financial Condition

On August 6, 2025, Energy Recovery, Inc. (the "Company") issued an earnings press release announcing its financial results for the second quarter and six months ended June 30, 2025. A copy of the press release is attached as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated herein by reference in its entirety.

The information in this report (including Exhibit 99.1) is being furnished pursuant to Item 2.02 and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act.

#### Item 9.01 Financial Statements and Exhibits

(d) Exhibits

| Exhibit<br>Number | Description  |
|-------------------|--|
| 99.1              | Press release of Energy Recovery, Inc., dated August 6, 2025, to report its financial results for the second quarter and six months ended June 30, |

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: August 6, 2025

Energy Recovery, Inc.

By: /s/ William Yeung
William Yeung
Chief Legal Officer



# **Energy Recovery Reports its Second Quarter 2025 Financial Results**

SAN LEANDRO, Calif. - August 6, 2025 – Energy Recovery, Inc. (Nasdaq:ERII) ("Energy Recovery" or the "Company") today announced its financial results for the second quarter and six months ended June 30, 2025.

#### **Second Quarter Highlights**

- Q2'2025 financial results were in-line with internal expectations and consistent with our communicated expectations for quarterly revenue cadence in 2025.
- · Revenue of \$28.1 million, an increase of \$0.9 million, as compared to Q2'2024, due to timing of revenue from contracted projects.
- Gross margin of 64.0%, a decrease of 60 bps, as compared to Q2'2024, due primarily to costs related to product mix and tariffs.
- Operating expenses of \$16.5 million, a decrease of 15.8%, as compared to Q2'2024, due primarily to a decrease in employee costs and consulting costs.
- Income from operations of \$1.5 million, an increase of 173.2%, as compared to Q2'2024, mainly due to higher revenue and lower operating expenses.
- Net income of \$2.1 million and adjusted EBITDA<sup>(1)</sup> of \$4.4 million.
- Cash and investments of \$93.7 million, which includes cash, cash equivalents, and short- and long-term investments.

In conjunction with these financial results, management has released a letter to shareholders reviewing business and financial updates from the second quarter and discussing our outlook for 2025. This letter is located under "Financial Info" in the "Investors" section on the Energy Recovery website (https://ir.energyrecovery.com/financial-information).

#### **Financial Highlights**

|                             |         | Quarter-to-Date |                                       |                                 | Year to Date |               |
|-----------------------------|---------|-----------------|---------------------------------------|---------------------------------|--------------|---------------|
|                             | Q2'2025 | Q2'2024         | vs. Q2'2024                           | 2025                            | 2024         | 2025 vs. 2024 |
|                             |         | (In             | millions, except net income (loss) po | er share, percentages and basis | points)      |               |
| Revenue                     | \$28.1  | \$27.2          | up 3%                                 | \$36.1                          | \$39.3       | down 8%       |
| Gross margin                | 64.0%   | 64.6%           | down 60 bps                           | 62.1%                           | 62.9%        | down 80 bps   |
| Operating margin            | 5.3%    | (7.4%)          | NM                                    | (30.7%)                         | (33.0%)      | up 230 bps    |
| Net income (loss)           | \$2.1   | (\$0.6)         | up 420%                               | (\$7.8)                         | (\$8.9)      | up 12%        |
| Net income (loss) per share | \$0.04  | (\$0.01)        | up \$0.05                             | (\$0.14)                        | (\$0.16)     | up \$0.02     |
| Effective tax rate          |         |                 |                                       | 14.0%                           | 10.5%        |               |
| Cash provided by operations | \$4.1   | \$8.1           |                                       | \$14.8                          | \$14.6       |               |

#### Non-GAAP Financial Highlights (1)

|                                      |         | Quarter-to-Date |                                      |                                   | Year to Date |               |
|--------------------------------------|---------|-----------------|--------------------------------------|-----------------------------------|--------------|---------------|
|                                      | Q2'2025 | Q2'2024         | vs. Q2'2024                          | 2025                              | 2024         | 2025 vs. 2024 |
|                                      |         | (In mil         | ions, except adjusted net income (lo | ss) per share, percentages and be | asis points) |               |
| Adjusted operating margin            | 12.2%   | 15.3%           | down 310 bps                         | (17.4%)                           | (7.7%)       | down 970 bps  |
| Adjusted net income (loss)           | \$3.7   | \$5.0           | down 25%                             | (\$3.3)                           | \$0.5        | NM            |
| Adjusted net income (loss) per share | \$0.07  | \$0.09          | down \$0.02                          | (\$0.06)                          | \$0.01       | down \$0.07   |
| Adjusted EBITDA                      | \$4.4   | \$5.2           |                                      | (\$4.4)                           | (\$1.0)      |               |
| Free cash flow                       | \$4.0   | \$7.9           |                                      | \$14.5                            | \$13.5       |               |

<sup>(1)</sup> Refer to the sections "Use of Non-GAAP Financial Measures" and "Reconciliation of Non-GAAP Financial Measures" for definitions of our non-GAAP financial measures and reconciliations of GAAP to non-GAAP amounts, respectively.

#### Forward-Looking Statements

Certain matters discussed in this press release and on the conference call are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements are based on information currently available to the Company and on management's beliefs, assumptions, estimates, or projections and are not guarantees of future events or results. Potential risks and uncertainties include risks relating to the future demand for the Company's products, risks relating to performance by our customers and third-party partners, risks relating to the timing of revenue, and any other factors that may have been discussed herein regarding the risks and uncertainties of the Company's business, and the risks discussed under "Risk Factors" in the Company's Form 10-K filed with the U.S. Securities and Exchange Commission ("SEC") for the year ended December 31, 2024, as well as other reports filed by the Company with the SEC from time to time. Because such forward-looking statements involve risks and uncertainties, the Company's actual results may differ materially from the predictions in these forward-looking statements. All forward-looking statements are made as of today, and the Company assumes no obligation to update such statements.

NM Not Meaningful

#### Use of Non-GAAP Financial Measures

This press release includes certain non-GAAP financial measures, including adjusted operating margin, adjusted net income (loss), adjusted net income (loss) per share, adjusted EBITDA and free cash flow. Generally, a non-GAAP financial measure is a numerical measure of a company's performance, financial position, or cash flows that either exclude or include amounts that are not normally excluded or included in the most directly comparable measure calculated and presented in accordance with generally accepted accounting principles in the United States of America, or GAAP. These non-GAAP financial measures do not reflect a comprehensive system of accounting, differ from GAAP measures with the same captions, and may differ from non-GAAP financial measures with the same or similar captions that are used by other companies. As such, these non-GAAP measures should be considered as a supplement to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP. The Company uses these non-GAAP financial measures to analyze its operating performance and future prospects, develop internal budgets and financial goals, and to facilitate period-to-period comparisons. The Company believes these non-GAAP financial measures reflect an additional way of viewing aspects of its operations that, when viewed with its GAAP results, provide a more complete understanding of factors and trends affecting its business.

#### Notes to the Financial Results

- Adjusted operating margin is a non-GAAP financial measure that the Company defines as income (loss) from operations which excludes i) stock-based compensation;
   ii) executive transition costs, such as executive search costs, retention costs, one-time severance costs and one-time corporate growth strategy costs; and iii) restructuring charges, divided by revenues.
- Adjusted net income (loss) is a non-GAAP financial measure that the Company defines as net income (loss) which excludes i) stock-based compensation; ii) executive transition costs; iii) restructuring charges; iv) impairment of long-lived assets; and v) the applicable tax effect of the excluded items including the stock-based compensation discrete tax item.
- Adjusted net income (loss) per share is a non-GAAP financial measure that the Company defines as net income (loss), which excludes i) stock-based compensation; ii) executive transition costs; iii) restructuring charges; iv) impairment of long-lived assets; and v) the applicable tax effect of the excluded items including the stock-based compensation discrete tax item, divided by basic shares outstanding.
- Adjusted EBITDA is a non-GAAP financial measure that the Company defines as net income (loss) which excludes i) depreciation and amortization; ii) stock-based compensation; iii) executive transition costs; iv) restructuring charges; v) impairment of long-lived assets; vi) other income, net, such as interest income and other non-operating expense, net; and vii) provision for (benefit from) income taxes.
- Free cash flow is a non-GAAP financial measure that the Company defines as net cash provided by operating activities less capital expenditures.

#### **Conference Call to Discuss Financial Results**

#### LIVE CONFERENCE Q&A CALL:

Wednesday, August 6, 2025, 2:00 PM PT / 5:00 PM ET

US / Canada Toll-Free: +1 (888) 645-4404 Local / International Toll: +1 (862) 298-0702

#### CONFERENCE Q&A CALL REPLAY:

Available approximately three hours after conclusion of the live call.

Expiration: Saturday, September 6, 2025 US / Canada Toll-Free: +1 (877) 660-6853 Local / International Toll: +1 (201) 612-7415

Access code: 13755031

Investors may also access the live call and the replay over the internet on the "Events" page of the Company's website located at https://ir.energyrecovery.com/news-events/ircalendar.

#### **Disclosure Information**

Energy Recovery uses the investor relations section on its website as means of complying with its disclosure obligations under Regulation FD. Accordingly, investors should monitor Energy Recovery's investor relations website in addition to following Energy Recovery's press releases, SEC filings, and public conference calls and webcasts.

#### **About Energy Recovery**

Energy Recovery (Nasdaq: ERII) is a trusted global leader in energy efficiency technology. Building on the Company's pressure exchanger technology platform, the Company designs and manufactures reliable, high-performance solutions that generate cost savings and increase energy efficiency across several industries. With a strong foundation in the desalination industry, the Company has delivered transformative solutions that optimize operations and deliver positive environmental impact to its customers worldwide for more than 30 years. Headquartered in the San Francisco Bay Area, the Company has manufacturing and research and development facilities across California with sales and on-site technical support available globally. To learn more, visit https://energyrecovery.com/.

#### Contact

Investor Relations ir@energyrecovery.com

# ENERGY RECOVERY, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)

|  | June<br>202 |             | December 31,<br>2024 |
|--|-------------|-------------|----------------------|
|  |             | (In thousan | ods)                 |
| ASSETS   |             |             |                      |
| Cash, cash equivalents and investments                             | \$          | 93,650 \$   | 99,851               |
| Accounts receivable and contract assets                            |             | 35,548      | 66,842               |
| Inventories, net   |             | 32,660      | 24,906               |
| Prepaid expenses and other assets                                  |             | 4,421       | 3,889                |
| Property, equipment and operating leases                           |             | 22,319      | 25,119               |
| Goodwill   |             | 12,790      | 12,790               |
| Deferred tax assets and other assets                               |             | 10,887      | 9,395                |
| TOTAL ASSETS   | \$          | 212,275 \$  | 242,792              |
| LIABILITIES AND STOCKHOLDERS' EQUITY                               |             |             |                      |
| Liabilities  |             |             |                      |
| Accounts payable, accrued expenses, and other liabilities, current | \$          | 14,692 \$   | 20,837               |
| Contract liabilities and other liabilities, non-current            |             | 1,818       | 628                  |
| Lease liabilities  |             | 10,558      | 11,317               |
| Total liabilities  |             | 27,068      | 32,782               |
| Stockholders' equity   |             | 185,207     | 210,010              |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY                         | \$          | 212,275 \$  | 242,792              |
|  |             |             |                      |

# ENERGY RECOVERY, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

|   |    | Three Months | Ended Ju | ıne 30,            |             | Six Months E | nded Jui | ie 30,   |
|---|----|--------------|----------|--------------------|-------------|--------------|----------|----------|
|   | ·  | 2025         |          | 2024               |             | 2025         |          | 2024     |
|   | ·  |              |          | (In thousands, exc | ept per sha | ire data)    |          |          |
| Revenue   | \$ | 28,051       | \$       | 27,199             | \$          | 36,116       | \$       | 39,289   |
| Cost of revenue                                 |    | 10,097       |          | 9,633              |             | 13,704       |          | 14,588   |
| Gross profit                                    |    | 17,954       |          | 17,566             |             | 22,412       |          | 24,701   |
|   |    |              |          |                    |             |              |          |          |
| Operating expenses                              |    |              |          |                    |             |              |          |          |
| General and administrative                      |    | 7,669        |          | 9,532              |             | 16,243       |          | 17,098   |
| Sales and marketing                             |    | 5,360        |          | 6,104              |             | 10,266       |          | 12,256   |
| Research and development                        |    | 3,451        |          | 3,944              |             | 6,452        |          | 8,295    |
| Restructuring charges                           |    |              |          |                    |             | 539          |          |          |
| Total operating expenses                        |    | 16,480       |          | 19,580             |             | 33,500       |          | 37,649   |
| Income (loss) from operations                   |    | 1,474        |          | (2,014)            |             | (11,088)     |          | (12,948) |
| Other income, net                               |    | 914          |          | 1,614              |             | 1,993        |          | 3,003    |
| Income (loss) before income taxes               |    | 2,388        |          | (400)              |             | (9,095)      |          | (9,945)  |
| Provision for (benefit from) income taxes       |    | 334          |          | 242                |             | (1,269)      |          | (1,043)  |
| Net income (loss)                               | \$ | 2,054        | \$       | (642)              | \$          | (7,826)      | \$       | (8,902)  |
| Net income (loss) per share                     |    |              |          |                    |             |              |          |          |
| Basic   | \$ | 0.04         | \$       | (0.01)             | \$          | (0.14)       | \$       | (0.16)   |
| Diluted   | \$ | 0.04         | \$       | (0.01)             | \$          | (0.14)       | \$       | (0.16)   |
| Number of shares used in per share calculations |    |              |          |                    |             |              |          |          |
| Basic   |    | 54,257       |          | 57,366             |             | 54,578       |          | 57,234   |
| Diluted   |    | 54,486       |          | 57,366             |             | 54,578       |          | 57,234   |
|   |    |              |          |                    |             |              |          |          |

# ENERGY RECOVERY, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|   | Six Months E  | nded June | 30,      |
|---|---------------|-----------|----------|
|   | <br>2025      |           | 2024     |
|   | <br>(In tho   | usands)   |          |
| Cash flows from operating activities:                           |               |           |          |
| Net loss  | \$<br>(7,826) | \$        | (8,902)  |
| Non-cash adjustments  | 5,642         |           | 7,586    |
| Net cash provided by (used in) operating assets and liabilities | <br>17,008    |           | 15,886   |
| Net cash provided by operating activities                       | <br>14,824    |           | 14,570   |
| Cash flows from investing activities:                           |               |           |          |
| Net investment in marketable securities                         | 33,882        |           | (42,895) |
| Capital expenditures  | (326)         |           | (1,025)  |
| Proceeds from sales of fixed assets                             | 10            |           | 90       |
| Net cash provided by (used in) investing activities             | 33,566        |           | (43,830) |
| Cash flows from financing activities:                           |               |           |          |
| Net proceeds from issuance of common stock                      | 983           |           | 1,502    |
| Repurchase of common stock & payment of excise tax              | (22,009)      |           | _        |
| Net cash (used in) provided by financing activities             | <br>(21,026)  |           | 1,502    |
| Effect of exchange rate differences                             | 60            |           | (24)     |
| Net change in cash, cash equivalents and restricted cash        | \$<br>27,424  | \$        | (27,782) |
| Cash, cash equivalents and restricted cash, end of period       | \$<br>57,181  | \$        | 40,443   |

### ENERGY RECOVERY, INC. SUPPLEMENTAL FINANCIAL INFORMATION

(Unaudited)

#### **Channel Revenue**

|                                 |              | Three Mo | onths Ended June 30, | •                |            |           | Six Mont | hs Ended June 30, |          |
|---------------------------------|--------------|----------|----------------------|------------------|------------|-----------|----------|-------------------|----------|
|                                 | <br>2025     |          | 2024                 | vs. 2024         |            | 2025      |          | 2024              | vs. 2024 |
|                                 |              |          |                      | (In thousands, e | xcept perc | centages) |          |                   |          |
| Megaproject                     | \$<br>14,802 | \$       | 15,815               | down 6%          | \$         | 14,838    | \$       | 19,915            | down 25% |
| Original equipment manufacturer | 8,357        |          | 6,945                | up 20%           |            | 12,358    |          | 10,291            | up 20%   |
| Aftermarket                     | 4,892        |          | 4,439                | up 10%           |            | 8,920     |          | 9,083             | down 2%  |
| Total revenue                   | \$<br>28,051 | \$       | 27,199               | up 3%            | \$         | 36,116    | \$       | 39,289            | down 8%  |

### **Segment Activity**

|                            |              |    |                          |    |           |      | Three Months | End  | ed June 30, |    |                          |    |           |    |         |
|----------------------------|--------------|----|--------------------------|----|-----------|------|--------------|------|-------------|----|--------------------------|----|-----------|----|---------|
|                            |              |    | 202                      | 25 |           | 2024 |              |      |             |    |                          |    |           |    |         |
|                            | Water        | 1  | Emerging<br>Technologies |    | Corporate |      | Total        |      | Water       |    | Emerging<br>Technologies |    | Corporate |    | Total   |
|                            |              |    |                          |    |           |      | (In tho      | usan | ds)         |    |                          |    |           |    |         |
| Revenue                    | \$<br>27,839 | \$ | 212                      | \$ | _         | \$   | 28,051       | \$   | 26,918      | \$ | 281                      | \$ | _         | \$ | 27,199  |
| Cost of revenue            | 9,926        |    | 171                      |    | _         |      | 10,097       |      | 9,345       |    | 288                      |    | _         |    | 9,633   |
| Gross profit (loss)        | 17,913       |    | 41                       |    |           |      | 17,954       |      | 17,573      |    | (7)                      | _  |           | _  | 17,566  |
| Operating expenses         |              |    |                          |    |           |      |              |      |             |    |                          |    |           |    |         |
| General and administrative | 1,323        |    | 571                      |    | 5,775     |      | 7,669        |      | 1,912       |    | 984                      |    | 6,636     |    | 9,532   |
| Sales and marketing        | 3,280        |    | 1,569                    |    | 511       |      | 5,360        |      | 3,837       |    | 1,700                    |    | 567       |    | 6,104   |
| Research and development   | <br>1,604    |    | 1,847                    |    |           |      | 3,451        |      | 1,073       |    | 2,871                    |    |           |    | 3,944   |
| Total operating expenses   | 6,207        |    | 3,987                    |    | 6,286     |      | 16,480       |      | 6,822       |    | 5,555                    |    | 7,203     |    | 19,580  |
| Operating income (loss)    | \$<br>11,706 | \$ | (3,946)                  | \$ | (6,286)   |      | 1,474        | \$   | 10,751      | \$ | (5,562)                  | \$ | (7,203)   |    | (2,014) |
| Other income, net          |              |    |                          |    |           |      | 914          |      |             |    |                          | _  |           |    | 1,614   |
| Income before income taxes |              |    |                          |    |           | \$   | 2,388        |      |             |    |                          |    |           | \$ | (400)   |

|                            |       |        |                          | 202   | 25        |        |    |         | 2024     |        |    |                          |    |           |    |        |  |  |
|----------------------------|-------|--------|--------------------------|-------|-----------|--------|----|---------|----------|--------|----|--------------------------|----|-----------|----|--------|--|--|
|                            | Water |        | Emerging<br>Technologies |       | Corporate |        |    | Total   |          | Water  |    | Emerging<br>Technologies |    | Corporate |    | Total  |  |  |
|                            |       |        |                          |       |           |        |    | (In tho | ousands) |        |    |                          |    |           |    |        |  |  |
| Revenue                    | \$    | 35,903 | \$                       | 213   | \$        | _      | \$ | 36,116  | \$       | 39,007 | \$ | 282                      | \$ | _         | \$ | 39,289 |  |  |
| Cost of revenue            |       | 13,487 |                          | 217   |           | _      |    | 13,704  |          | 14,299 |    | 289                      |    | _         |    | 14,588 |  |  |
| Gross profit (loss)        |       | 22,416 |                          | (4)   | _         | _      | _  | 22,412  | _        | 24,708 | _  | (7)                      | _  | _         |    | 24,701 |  |  |
| Operating expenses         |       |        |                          |       |           |        |    |         |          |        |    |                          |    |           |    |        |  |  |
| General and administrative |       | 2,896  |                          | 1,326 |           | 12,021 |    | 16,243  |          | 3,834  |    | 2,002                    |    | 11,262    |    | 17,098 |  |  |
| Sales and marketing        |       | 6,425  |                          | 2,839 |           | 1,002  |    | 10,266  |          | 7,582  |    | 3,507                    |    | 1,167     |    | 12,256 |  |  |
| Research and development   |       | 2,782  |                          | 3,670 |           | _      |    | 6,452   |          | 2,173  |    | 6,122                    |    | _         |    | 8,295  |  |  |
| Restructuring charges      |       | 210    |                          | 123   |           | 206    |    | 539     |          | _      |    | _                        |    | _         |    | _      |  |  |

Six Months Ended June 30,

#### General an Sales and n Research as Restructuring charges **Total operating expenses** 33,500 12,313 7,958 13,229 13,589 11,631 12,429 37,649 (13,229) (11,638) (12,429) 10,103 (7,962) 11,119 Operating income (loss) (11,088)(12,948)1,993 3,003 Other income, net Income before income taxes (9,095) (9,945)

#### **Stock-based Compensation**

|  | Th   | ree Months | Ended - | June 30, |         | Six Months E | nded J | une 30, |
|--|------|------------|---------|----------|---------|--------------|--------|---------|
|  | 2025 |            |         | 2024     |         | 2025         |        | 2024    |
|  |      |            |         | (In tho  | usands) |              |        |         |
| Stock-based compensation expense charged to: |      |            |         |          |         |              |        |         |
| Cost of revenue                              | \$   | 148        | \$      | 461      | \$      | 296          | \$     | 804     |
| General and administrative                   |      | 728        |         | 1,011    |         | 1,598        |        | 2,418   |
| Sales and marketing                          |      | 701        |         | 912      |         | 1,380        |        | 1,922   |
| Research and development                     |      | 359        |         | 433      |         | 625          |        | 956     |
| Total stock-based compensation expense       | \$   | 1,936      | \$      | 2,817    | \$      | 3,899        | \$     | 6,100   |

## **ENERGY RECOVERY, INC.** RECONCILIATION OF NON-GAAP FINANCIAL MEASURES $^{(1)}$

(Unaudited)

This press release includes certain non-GAAP financial information because we plan and manage our business using such information. The following table reconciles the GAAP financial information to the non-GAAP financial information.

|  |    | Quarter-to-Date |    |                        |               | Year to Date |    |         |  |  |
|--|----|-----------------|----|------------------------|---------------|--------------|----|---------|--|--|
|  |    | Q2'2025         |    | Q2'2024                |               | Q2'2025      |    | Q2'2024 |  |  |
|  |    |                 | ,  | n millions, except she | ires, per sha | 1 0 ,        |    |         |  |  |
| Operating margin                               |    | 5.3 %           |    | (7.4)%                 |               | (30.7)%      |    | (33.0)% |  |  |
| Stock-based compensation                       |    | 6.9             |    | 10.4                   |               | 10.8         |    | 15.5    |  |  |
| Executive transition costs                     |    | _               |    | 12.3                   |               |              |    | 9.7     |  |  |
| Restructuring charges                          |    | _               |    | _                      |               | 1.5          |    | _       |  |  |
| Impairment of long-lived assets                |    | _               |    | _                      |               | 1.0          |    |         |  |  |
| Adjusted operating margin                      |    | 12.2 %          |    | 15.3 %                 |               | (17.4)%      |    | (7.7)%  |  |  |
| Net income (loss)                              | \$ | 2.1             | \$ | (0.6)                  | \$            | (7.8)        | \$ | (8.9)   |  |  |
| Stock-based compensation                       |    | 1.9             |    | 2.8                    |               | 3.9          |    | 6.1     |  |  |
| Executive transition costs (2)                 |    | _               |    | 2.9                    |               | _            |    | 3.5     |  |  |
| Restructuring charges (2)                      |    | _               |    |                        |               | 0.5          |    | _       |  |  |
| Impairment of long-lived assets (2)            |    | _               |    | _                      |               | 0.3          |    | _       |  |  |
| Stock-based compensation discrete tax item     |    | (0.3)           |    | (0.1)                  |               | (0.2)        |    | (0.2)   |  |  |
| Adjusted net income (loss)                     | \$ | 3.7             | \$ | 5.0                    | \$            | (3.3)        | \$ | 0.5     |  |  |
| Net income (loss) per share                    | \$ | 0.04            | \$ | (0.01)                 | \$            | (0.14)       | \$ | (0.16)  |  |  |
| Adjustments to net income (loss) per share (3) |    | 0.03            |    | 0.10                   |               | 0.08         |    | 0.17    |  |  |
| Adjusted net income (loss) per share           | \$ | 0.07            | \$ | 0.09                   | \$            | (0.06)       | \$ | 0.01    |  |  |
| Net income (loss)                              | \$ | 2.1             | \$ | (0.6)                  | \$            | (7.8)        | \$ | (8.9)   |  |  |
| Stock-based compensation                       | •  | 1.9             |    | 2.8                    |               | 3.9          | •  | 6.1     |  |  |
| Depreciation and amortization                  |    | 0.9             |    | 1.0                    |               | 1.9          |    | 2.0     |  |  |
| Executive transition costs                     |    | _               |    | 3.3                    |               |              |    | 3.8     |  |  |
| Restructuring charges                          |    | _               |    | _                      |               | 0.5          |    | _       |  |  |
| Impairment of long-lived assets                |    | _               |    | _                      |               | 0.4          |    | _       |  |  |
| Other income, net                              |    | (0.9)           |    | (1.6)                  |               | (2.0)        |    | (3.0)   |  |  |
| Provision for (benefit from) income taxes      |    | 0.3             |    | 0.2                    |               | (1.3)        |    | (1.0)   |  |  |
| Adjusted EBITDA                                | \$ | 4.4             | \$ | 5.2                    | \$            | (4.4)        | \$ | (1.0)   |  |  |
| Free cash flow                                 |    |                 |    |                        |               |              |    |         |  |  |
| Net cash provided by operating activities      | \$ | 4.1             | \$ | 8.1                    | \$            | 14.8         | \$ | 14.6    |  |  |
| Capital expenditures                           | •  | (0.1)           | •  | (0.2)                  | *             | (0.3)        | •  | (1.0)   |  |  |
| Free cash flow                                 | \$ | 4.0             | \$ | 7.9                    | \$            | 14.5         | \$ | 13.5    |  |  |
|  | Ψ  | 0               |    |                        | <del>-</del>  |              | -  | 1010    |  |  |

Amounts may not total due to rounding.

Amounts presented are net of tax.

Refer to the sections "Use of Non-GAAP Financial Measures" for description of items included in adjustments.